



Global
Communities

Impact Recap 2021



Global Communities
Annual Report



BOARD CHAIR

Governor Richard F. Celeste

Dear Friends,

Our team of experts across sustainable development, humanitarian assistance, and financial inclusion is working every day to meet the complex challenges with innovative, life-changing solutions. With 70 years of experience to draw on, Global Communities can rise to any challenge. And 2021 was certainly a year of challenge. We saw cautious optimism when it comes to COVID-19, yet we knew the pandemic still threatened lives and livelihoods in every country on Earth.

The merger between Global Communities and PCI was fully completed in 2021, setting us up for a future of expanded scale and impact across the communities where we work. We began to work together to deliver truly integrated community-based responses, bringing the best principles of humanitarian assistance and sustainable development together in places like the Northern Triangle of Central America and Northwest Syria.

We made important progress in 2021, but we know there is more work to do. We are better prepared than ever before, across more than 30 countries and over 2,000 global staff members, to do our part to save lives, advance equity and build a more prosperous future for all.

Thank you to everyone who supported Global Communities in 2021. Our partners, collaborators, donors and funders are core members of our family, and our work could not continue without you.

Sincerely,

Governor Richard F. Celeste
Chairman, Board of Trustees, Global Communities



Our team of experts across sustainable development, humanitarian assistance, and financial inclusion is working every day to meet the complex challenges with innovative, life-changing solutions.



CEO
David Weiss

Dear Colleagues,

In more than 18 years as a member of Global Communities' leadership and board, I'm not sure that I've seen a year quite like 2021. In many ways, it felt like the beginning of something, rather than the end. The COVID-19 pandemic was not over, not by a long shot, but we began to find ways to connect in person, to resume connections and collaborations that had been sustained solely online.

We fully completed our merger with PCI and began working together in earnest to increase the scale and impact of our proven programs, and to meet the new challenges of our sector by advancing our strategic priorities around localization, decentralization and more.

We launched exciting new programs and partnerships, from a public-private partnership for climate resilience in Colombia to the expansion of groundbreaking innovations for water, sanitation and hygiene in Ghana. We again marked a new country entry, this time in Madagascar.

In 2021, Global Communities welcomed our first ever Chief Equity and Inclusion Officer as we worked to make good on our values and do our part of the hard work necessary to dismantle the harmful legacies of colonialism and systemic racism. We also continued to respond to humanitarian emergencies in the middle East and Central America, from protracted conflicts in Syria and Yemen to climate disasters like hurricanes in Honduras.

When violent conflict returned to Gaza in 2021, our team on the ground launched a rapid response to meet immediate needs for food and hygiene with funding from private sector entities in Palestine and the region. And through our subsidiary, the Vitas Group, which runs the largest network of microfinance institutions in the Middle East, we continued to work with entrepreneurs emerging from the effects of the pandemic and political volatility as they rebuilt their businesses, stabilized local economies, and created new jobs.

The core of our work, for every one of our 70 years in business, has been our people. The connections we build with community leaders, the collaboration across geography and sector, the common belief in a shared future that is better for all is what drives us at Global Communities.

Sincerely,

David A. Weiss
CEO, Global Communities



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PRESIDENT

Carrie Hessler-Radelet

Dear Colleagues,

Looking back at 2021, I'm struck by the universal aspects of our work. Although every community in every country where we work is unique, with local expertise, needs and priorities, there are some things that rise above all differences.

In 2021, we had broad, global conversations about equity and justice, and raising the voices most often marginalized. We continued to adapt and pivot to meet the needs of families and businesses impacted by the COVID-19 pandemic – shifting programs in every country, including the United States, to slow the spread of the virus, promote health and hygiene, and address immediate economic needs.

In Syria and Yemen, where conflicts met grim anniversaries with no end in sight, Global Communities continues to support resilience building humanitarian responses, with a focus on protection and safeguarding of the most vulnerable.

In Madagascar, Global Communities was selected by the U.S. Department of Agriculture to lead a group of partners launching the first McGovern-Dole International Food for Education and Child Nutrition program in the country – building on our deep experience connecting school-aged children with millions of healthy meals, school gardens and literacy programs in Guatemala, Nicaragua and Tanzania.

We work with women and men as they build their businesses and bring their families from poverty to self-reliance, through programs like strengthening cooperatives in Kenya, taking women's self-help savings groups digital, and building safe, sustainable supply chains for artisanal gold from the Democratic Republic of the Congo.

Wherever we are, Global Communities focuses on what connects us, and on the vision we all share of a more just, equitable and prosperous world. Together, we are working to build that future we all imagine.

Warmest Regards,

Carrie Hessler-Radelet
President, Global Communities



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Where We Worked in 2021

Middle East, Asia & Europe

Egypt
Iraq
Jordan
Lebanon
India
Kosovo
Ukraine
Syria
Turkey
West Bank & Gaza
Yemen
Sri Lanka
Romania

Americas

Argentina
Brazil
Colombia
Haiti
Honduras
Guatemala
Mexico
United States

Africa

Botswana
Burundi
DRC
Ethiopia
Ghana
Kenya
Madagascar
Malawi
Tanzania
Zambia



Introduction

From COVID and climate change to conflict and humanitarian crises, the world continued to face growing and complex challenges in 2021. Global Communities has been working closely with public and private partners including local governments and centering the communities in which we work to meet those problems head-on and keep moving toward our vision of a more just, prosperous and equitable global community. With deep roots in more than 35 countries, we envision a world of expanded opportunity, where crises give way to resilience and all people thrive.



Mission and Vision

Our Mission

We bring together local ingenuity and global insights to save lives, advance equity and secure strong futures.

Our Vision

A more just, prosperous and equitable global community.



Our Values

Dignity

We respect the dignity and humanity of every individual and are committed to equity, inclusion and justice in everything we do.

Integrity

We consistently hold ourselves and each other to delivering excellence and to the highest professional and ethical standards.

Humility

We are transparent when we make mistakes, trust the wisdom of the communities we serve and seek to preserve the natural environment.

Creativity

We are curious, seek to innovate and embrace a spirit of experimentation.

Connection

We actively collaborate with all our stakeholders to improve understanding of complex issues and catalyze lasting change.

AMERICAS

In 2021, Global Communities partnered directly with local leaders, governments, schools, businesses and civil society organizations to bring sustainable and positive change, improving the lives and livelihoods of people in eight countries across the Americas. From our efforts to eliminate malaria to providing support to birthing families and helping households affected by drought and hurricanes, Global Communities is continuing to save lives, advance equity and secure strong futures.



Honduras

In 2021, we continued to be at the forefront of eliminating malaria in [Honduras](#) with a goal to fully eradicate the disease in the country by 2022 and obtain malaria-free certification from the World Health Organization by 2025. Global Communities has been working with the Honduran government and other partners while using all the elements of a robust malaria elimination program including surveillance, case management and vector control.



Fast Facts:

- **18,863 insecticide-treated mosquito nets** installed in homes, protecting **69,718 individuals** and **12,676 families**, with a focus on the Miskitu Indigenous populations in Gracias a Dios and communities in Islas de la Bahía
- **215,776 family members** protected through Indoor Residual Spraying against malaria in **39,232 homes**
- **150,229 individuals** living in high- and moderate-risk areas who solicited detection and diagnostic services at their local health centers or through community health volunteers

United States

Through our [Healthy Start program](#) in San Diego, California, Global Communities aims to give every child a strong start in life. Healthy Start currently serves approximately 300 birthing families in San Diego County each year, more than 80 percent of whom are Black. In 2021, we facilitated access to midwifery services, doula support, mental health counseling and various social services through strategic partnerships and robust screening and referral processes. To improve equity in birth care in San Diego, Global Communities has facilitated trainings for more than 40 community-based doulas from diverse communities (Black, Latina, Haitian Creole speaking) who have attended hundreds of births in the last decade.

Fast Facts

- **2 new grants** that helped expand doula work, supporting **94 families** to have a doula-supported birth
- **34 percent** of Healthy Start clients received midwife care at some point in their pregnancy
- **82 percent** of Healthy Start babies were breastfed or fed breast milk at 6 months, up to **24 percent higher** than the national average

Brazil

In [Brazil](#), some low-income families make ends meet through recycling. ‘Catadores de materiais recicláveis’ are informal waste pickers who spend long, back-breaking hours scouring the streets of their urban communities for discarded materials they can turn in for a profit. Most municipalities in Brazil do not operate official recycling or waste management programs, so catadores often carry out a crucial public service for their communities. Even so, their labor remains largely unrecognized and undervalued. In October 2021, to improve recyclers’ living and working conditions in the city of Montenegro in Rio Grande do Sul, the John Deere Brazil Foundation, Biocitrus, Poker and Tanac companies teamed up to support Global Communities’ Projeto Reciclar (“The Recycle Project”). Global Communities designed the project in partnership with community members and is responsible for its coordination and implementation.

In addition to supporting the socioeconomic development of 30 trash recyclers and their families, the project aims to address solid waste management and the circular economy in Montenegro.

Fast Facts:

- **30 trash recyclers** and their families who are participating in Projeto Reciclar
- **106 community** and corporate volunteers
- **85 tree seedlings** planted
- **700 residents** benefiting from a revitalized green space in the neighborhood

Honduras

In 2021, Global Communities continued to address urgent needs of people made vulnerable by droughts and hurricanes Eta and Iota, which affected Honduras at the end of 2020. [Honduras Emergency WASH and Shelter \(HEWS\)](#) has been working to enable families to return to safe and habitable living conditions and providing emergency shelter and shelter non-food items, while improving settlement conditions. The program also worked toward improving access to safe water supplies, emergency sanitation facilities and critically needed WASH non-food items. We also delivered critical hygiene promotion messaging while helping to improve the environmental health conditions of disaster-affected people and provided support to help individuals restart their livelihoods.

Fast Facts

- **922 families** who received shelter repairs in Cortés and Copán
- **430+ transitional shelters** provided to disaster-affected families
- **160 latrines** installed, benefiting **618 individuals**
- **890 households** that received multi-purpose cash assistance, for a total of **\$342,900** between April–October 2021

Guatemala

[Guatemala](#) has the highest number of women who do not generate their own income in the Latin America region (51%), meaning that about half of all women depend on others for their own subsistence. Global Communities continued implementing our Women Empowered (WE) initiative, which establishes business and economic development platforms entirely managed by WE group members.

In addition, Promundo-US and Global Communities introduced the Journeys of Transformation curriculum in the municipality of Huehuetenango, Guatemala. Women participating in our WE savings groups were invited to participate in the curriculum with their male partners. The goal of this program was to engage men in critical reflection and hands-on activities to promote women’s economic autonomy and participation in income generating activities, more equitable

division of domestic labor and care giving work, improving couple communication and balanced decision making and reduce intimate partner violence perpetrated by men.

Fast Facts

- **120 active Women Empowered participants** who have at least 3 income producing activities in 16 communities
- **120 participants** who received resources to help strengthen their ability to produce, including artisans, farm animal breeders and farmers, among others
- **326 workshops** conducted involving men, with a **24 percent reduction** in support of the attitude that if there are children in the household, women should not work outside of the home





AFRICA

Across 12 countries in Africa, Global Communities worked with communities to bring sustainable access to school feeding programs, women’s financial empowerment, sanitation & hygiene and local governance. With over a decade of experience, we are supporting communities as they shape their own futures, build their capacity to recover from conflict, crisis and disaster, and ensure inclusive access to financial solutions, particularly for women, young people and other marginalized groups.

Tanzania

In 2021, the Tanzania Ministry of Education, Science and Technology launched the nation’s first National School Feeding Guidelines (NSFG) in Dodoma, Tanzania. This milestone was inspired and guided by our community-led school feeding projects in the Mara Region, which Global Communities had been implementing with support from the U.S. Department of Agriculture since 2016. Our McGovern–Dole International Food for Education and Child Nutrition program was one of the key models that informed the development of technical approaches and community engagement strategies for the NSFG. The NSFG provides the blueprint that will equip schools and communities to provide regular school meals that improve overall student performance by reducing hunger, increasing attendance and attentiveness, and improving child nutrition.

Fast Facts:

- **231 primary schools** supported by school feeding projects in the Mara Region
- **172,072 students** who received daily school meals
- **355 metric tons of food commodities** contributed by communities
- **10 school libraries** that were established
- **10 solar-powered water** systems that were installed

Ghana

2021 marked the final year of our [Ghana Water, Sanitation and Hygiene \(WASH\)](#) for Health program, which started in 2015. WASH for Health was developed in response to the negative health effects of inadequate or nonexistent WASH services for people across Ghana—effects which are more profound in some regions than in others. This program expanded water and sanitation access and sought to improve hygiene behaviors in 38 districts across ten regions. WASH for Health now gives way to our new Enhancing WASH (E-WASH) program, which launched in October 2021 and will continue the [progress we made](#) over the last six years.

Fast Facts:

- **23,904 people** who gained access to safe sanitation facilities through the construction of 2,988 household latrines
- **9,000+ residents** provided with clean and safe water through construction of two small town water systems
- **1,919 Digni-Loos** installed
- **118 communities** that attained Open Defecation Free (ODF) status

Kenya & Malawi

Since October 2014, the Agribusiness Investment for Market Stimulation (AIMS) program has been implemented in [Kenya](#) and [Malawi](#). AIMS is a United States Department of Agriculture (USDA)-funded program that seeks to increase Agribusiness Small and Medium Enterprises (A-SME) access to finance and markets to help bolster trade in Kenya and Malawi. Our key partner in provision of services under the loan guarantee facility is I&M Bank, a commercial bank regulated by the Central Bank of Kenya. In 2021, the AIMS program successfully conducted post-loan disbursement monitoring, improved linkages between buyers and sellers and improved capacity of key organizations in the trade sector. Additionally, the AIMS program was able to leverage partnerships between public and private investors.

Fast Facts:

- **20 loans** assessed by AIMS and our banking partners in Kenya and Malawi
- **53 dairy cooperatives** linked with the Meru Central Coffee Union, which is affiliated with **34 coffee cooperatives** in Kenya
- **8 prequalified Business Advisory Service Providers** that partnered with AIMS Kenya to identify and support A-SMEs



Kenya

In 2021, the Cooperative Leadership, Engagement, Advocacy and Research (CLEAR) program team in [Kenya](#) continued adapting to the COVID pandemic, both by increasing virtual engagements and other ways of doing business, and, most importantly, by meeting the changing needs of cooperative businesses. CLEAR continued to build the capacity of worker-owned cooperatives, with a particular focus on start-up urban cooperatives that engage youth and women.

An example of projects undertaken include CLEAR's work to build a model for worker-owned cooperatives. CLEAR organized a co-op-to-co-op learning strategy with "virtual visits" with worker cooperatives in the United States. At the same time, CLEAR responded to requests to expand its cooperative business development coaching and training activities to mature, larger cooperatives, including agricultural cooperatives.

Fast Facts:

- **1,854 cooperative members** who benefited from services and resources delivered by CLEAR
- **283 civil servants and cooperative leaders** who participated in gender sensitivity training to support inclusive and equitable cooperative governance across Kenya
- **69.8 percent of participants** surveyed indicated that CLEAR's intervention led to increased value of services generated by their cooperatives
- **40+ cooperatives** and representatives from **10 countries** who were trained by CLEAR and Democracy at Work Institute's co-created curriculum
- **\$250,000 income** and services provided to members by CLEAR's participating cooperatives
- **100 young people** who attended monthly virtual roundtables to discuss lessons learned about their cooperative business plans and more



Democratic Republic of the Congo

2021 was a catalytic year for the U.S. Agency for International Development’s Zabahu Safi (Clean Gold) Project, which is implemented by Global Communities in the [Democratic Republic of the Congo \(DRC\)](#). Amid the ongoing COVID-19 pandemic, Global Communities put in place all the necessary programmatic infrastructure to support the project’s first facilitated export of responsibly sourced Artisanal and Small-Scale Mining/Miners (ASM) gold from [eastern DRC](#). We continue to have commercial discussions between project-supported cooperatives, exporters, refiners, jewelers and Due Diligence and Traceability Support Partners (BetterChain and RCS Global) to achieve exporting gold.

Fact Facts:

- **15 jewelers** and **5 refiners** moved down the sales funnel, showing interest and demand for responsibly sourced ASM gold from DRC
- **\$370,000+ USD** in pre-export investments leveraged from project-supported upstream actors
- **3,500 miners** who were positively affected by newly established relationships with four cooperatives at three sites in three provinces across eastern DRC

Botswana

A Women Empowered (WE) component was introduced to the Comprehensive Care and Support for Orphans and Vulnerable Children program in Botswana in 2021. Program participants were exposed to different economic strengthening programs and stable services to improve their well-being and those of their households.

Fast Facts:

- **47 savings groups** established with **460 members**, including **256 caregivers (243 women and 13 men)**
- **27 loans** that were issued
- **20 individual income-generating activities** initiated
- **10 group income-generating activities** initiated
- **186 participants** and **27 groups** that were linked to financial service providers and opened bank accounts

Tanzania

In 2021, Global Communities’ McGovern-Dole International Food for Education and Child Nutrition program continued to nurture 10 [Women Empowered \(WE\)](#) networks in the Mara Region of [Tanzania](#). Throughout the year, all networks completed a Strengths, Weaknesses, Opportunities and Threats (SWOT) analysis and are in the process of developing business plans and creating new operational procedures.

Fast Facts:

- **494 Women Empowered (WE) savings groups** that received support
- **\$116 average annual savings** per member, which has **doubled** since 2017
- **\$64,500+ savings** mobilized across all 10 WE networks



MIDDLE EAST, EUROPE & ASIA

In 2021, Global Communities worked alongside communities in a dozen countries in Europe, Asia and the Middle East, connecting young people with economic opportunities and the tools to lift their own voices for positive change. From building social cohesion in the wake of conflict to delivering lifesaving assistance amid protracted and ongoing crises, we stood with partners striving for more just, equitable and prosperous communities across the region.



Jordan

2021 marked the final full year of Global Communities' implementation of USAID YouthPower Jordan, a five-year program working with vulnerable youth in 60 communities across Jordan through a youth-led, positive youth development approach to improve opportunity, well-being and civic engagement. The program empowered participants to act as engaged citizens with the agency to advocate for themselves and to shape services designed to better prepare them to enter higher education, vocational training, and the workforce.

Learn more about the [success](#) of USAID YouthPower Jordan, and about the high-impact strategies that proved most effective and show promise for scale, including

[Youth in Governance, Youth Economic Empowerment](#) and Youth Leaders and Influencers.

Fast Facts:

- **\$3.7 million** Innovation Fund that supported youth to design and lead innovative community development and social entrepreneurship initiatives
- **17,961 youth** who reported increased self-efficacy
- **88.3 percentage of youth** who participated in civic engagement activities

Ukraine

Since 2016, Global Communities has led an international consortium of organizations in Ukraine to implement a \$67 million decentralization program that improves the ability of 100 local governments across all regions of Ukraine to identify and support the needs of their community, with a focus on promoting gender equality, women's empowerment and enhancing economic sustainability. Through this work, our team has developed close relationships with local governments and civil society organizations. Ahead of the war that came to Ukraine in early 2022, Global Communities worked to promote good governance and citizen engagement in 100 communities, reaching tens of thousands of residents. Global Communities supported local initiatives

ranging from environmental cleanups and infrastructure development to job training and youth empowerment.

[Read more about how Global Communities is responding to the ongoing crisis in Ukraine.](#)

Fast Facts:

- Global Communities has built deep relationships and earned community trust in **100 Consolidated Communities** in **10 areas of Ukraine**.
- **60+ years** of community-based work in the Eastern Europe region, including six years of on-the-ground experience in Ukraine.

Sri Lanka

In multi-ethnic, multi-cultural Sri Lanka, Global Communities works with government and civil society under USAID's Social Cohesion and Reconciliation (SCORE) program to strengthen the ability of local governments and community-based organizations to deliver critical services, including to address the effects of COVID-19. When the pandemic began, we adapted community-based trainings to empower community members to remain resilient and facilitated new economic opportunities providing masks to district health authorities. In February 2021, U.S. Ambassador to Sri Lanka and Maldives Alaina Teplitz visited SCORE activities and inaugurated a virtual classroom designed to bring students of diverse backgrounds together and advance virtual distance learning amid the pandemic. By May 2021, we were responding to new variants by supporting frontline healthcare workers, mobilizing youth to ramp up COVID-19 vaccines and improving testing capacity.

Learn more about Global Communities' work [supporting Sri Lankan communities](#) through [USAID's SCORE](#) project.

Fast Facts:

- **180 youth volunteers** supported to assist the Sri Lankan Red Cross's COVID-19 response effort and a government-led campaign encouraging vaccinations and social distancing
- **21,000 samples** tested for COVID-19 following SCORE's work with government and university partners to increase access to COVID-19 testing
- **13 districts** in Sri Lanka that have government and civil society organizations partnering with SCORE



Syria

Global Communities began providing humanitarian assistance in Syria in 2014, following the start of an armed conflict that has lasted more than a decade and uprooted more than half of the country's population. In 2021, Global Communities continued working to address the most pressing humanitarian needs of Syrian refugees and internally displaced persons while planning for a sustainable recovery. Programs implemented included work funded by USAID's Bureau for Humanitarian Assistance to increase water, food and shelter security for some of the millions of families displaced by the crisis, as well as expanding sector-leading protection programming with the support of private donors to reach nearly 5,000 women and girls with gender-based violence prevention and response services.

Read more about Global Communities' approach to protection in Syria in [The Path Forward](#), a CSIS Humanitarian Agenda series. [Hear directly](#) from a participant in Global Communities' mentorship program in northern parts of Syria.

Fast Facts:

- **30,960 program participants (9,107 men, 21,853 women)** in Northwest Syria who were provided with skill building training and protection services
- **229,000 food baskets** distributed every month to strengthen food security for more than 160,000 Syrians
- **\$5.5 million** distributed as electronic vouchers for in Atmeh camp to support the purchase of hygiene items





West Bank/Gaza

For two decades, Global Communities has worked to increase the quality of life and economic opportunities for the Palestinian people. We work with hundreds of partners in the West Bank and Gaza, including ministries, local governments, the private sector, civil society organizations and more. Our long-term partnership with the World Food Programme (WFP) allowed for urgent mobilization in the wake of the May 2021 war, when existing programs were repurposed to provide essential hygiene supplies to more than 1,500 internally displaced families. Throughout the year, Global Communities and the WFP worked to reduce food insecurity in the West Bank and Gaza through electronic vouchers, which are exchanged for food items at designated stores across the community, strengthening the local economy and preserving participants' decision-making authority to meet their families' food needs as they see fit.

Read more about the [Palestine in the Heart](#) campaign, a rapid mobilization to meet essential needs of local families following the May 2021 conflict.

Fast Facts:

- **99,000** participants served by a monthly cash-based transfer assistance program in 2021
- 1000-liter water tanks as well as food parcels, hygiene kits and safe lighting provided to **68 people** immediately following the 2021 war
- **10,000 young people** were reached through Youth Local Councils to increase community engagement



The Vitas Group

Through the for-profit subsidiary The Vitas Group, Global Communities runs the largest network of microfinance institutions in the Middle East. The Vitas network of companies works with small business owners to unlock access to reliable and affordable financing to grow their business, improve their living standards and spur local economies. With a more than 20-year track record of success, Vitas is licensed by central banks and operates in Romania, Palestine, Lebanon, Jordan, Iraq and Egypt. Read more about [The Vitas Group](#).

In 2021, a new partnership between Global Communities subsidiary Bell Finance and the American University of Iraq, Sulaimani was launched to deliver an innovative new Private Sector Development Finance Seminar to business students as they work to expand Iraq's private sector economy. Read more [here](#).

Fast Facts:

- **100,000+** active Vitas clients
- **60,420+** full- or part-time jobs created or supported by Vitas



Supporters

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Maegan Bowe	Joanne Clark	Shaun Dunning	Ann K. Gaarder	Laurel Herring	Joanne Kosanke	Allyn Middelkamp	Mackenzie Pedroza
Betsy Bowie	Van Cline	Kristin Lee Dunning	Barbara Bashein and George Gates	Joe Highland	Terry Kreuser	Charles Milan	Nina Perez
Felice Brault	Alan Clopine	Chinh Duong	Cullen Geary	Jason Hill	Durga Krishnamoorti	Jonas Miller	Christine Perron
Corinne Braverman	Arthur Cohen	John Duong	Barry Gerber	Lisa Hinickle	Mindy Kruckenberg	Mark Miller	Stacie Pham
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						John Mollenkamp	Indu Philip

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Laura and Dan Roos	Doug Smith	Jan Underwood	

Organizations

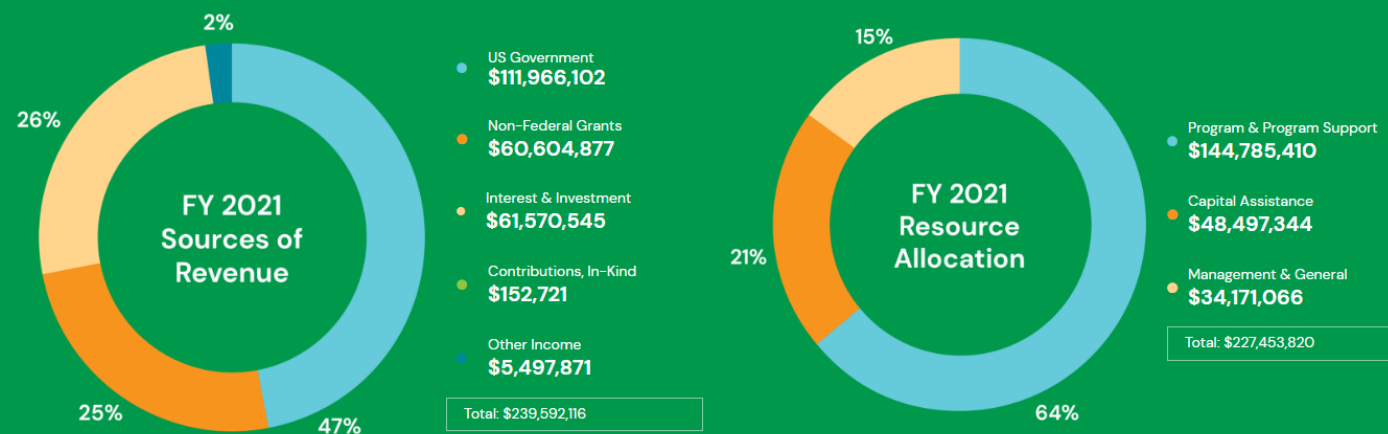
1,000 Days	GAP Inc Foundation	Levin Sources	The David & Lucile Packard Foundation
AGCO	Generations for Peace	LINC	The San Diego Foundation
Alternative Gifts International	GlaxoSmithKline Pharmaceuticals Limited	Lwart Soluções Ambientais	The Seep Network
AmazonSmile	Global Communities (One Good Idea)	Management Systems International MSI	The Task Force for Global Health
Association of California School Administrators – Region 18	Global Fund	Martens Bash Foundation	Tripura Rural Livelihood Mission Government of Tripura (TRLM)
Bill & Melinda Gates Foundation	Global Fund to Fight AIDS, Tuberculosis & Malaria	Milton G. & Sandra Gordon Fund	United States Department of State
Biocitrus	GOAL	Morgan Stanley	United States Overseas Cooperative Development Council (OCDC)
Bravo Three Security	GoodFields	Office of U.S. Foreign Disaster Assistance (OFDA)	UBS
Bright Funds	Goodyear Tire and Rubber Co.	Orange Foundation	UBS Optimus Foundation
Brighter Together Foundation	Google.org	Packard Foundation	Unilever
Burns & Wilcox Insurance Services Inc.	Hawaii Community Foundation	Peace Corps	Union Bank Foundation
C3 Risk and Insurance Service	Health Resources and Services Administration (HRSA)	Pfizer Foundation	United Healthcare Services, Inc.
California Nurse Midwives Association (CNMA) San Diego Chapter	HealthTrust Purchasing Group	Pfizer Inc.	United Nations
Caterpillar Foundation	Henderson Foundation	Philadelphia Insurance Company	United States Department of Agriculture (USDA)
Catholic Relief Services (CRS)	Hope World Wide Botswana	Poker	United States Department of Health & Human Services (HHS)
Centre for Catalyzing Change (C3)	iDE Global	Price Philanthropies Foundation	UPS
Comcast Cable	IMPACT	QUALCOM Inc.	UPS Foundation
Comerica	Inter-American Development Bank	Rick Steves' Europe Fund	United States Agency For International Development (USAID)
Commercial International Bank SAE	International Advisory, Products and System (i-APS)	Risk Pool Fund	USAID Bureau for Humanitarian Assistance (BHA)
Community Action for Vaccination and Continual Healing	International Executive Service Corps (IESC)	RT Speciality	Water4
Conrad N. Hilton Foundation	International Institute for Population Sciences	Safe Water Network	WELL Healthy Children & Families
Corteva	International Medical Corps (IMC)	Salesian Missions	Willis Towers Watson
County of San Diego	IntraHealth International	San Diego County	World Food Programme
Cummins India Foundation	INVEST-H	San Diego County Health & Human Services	YARA
Department of State (State Department, DOS)	IOM	San Diego County of Education	Zenith Insurance Company
Development Finance Corporation	Japanese International Cooperation Agency	San Diego Wellness Collaborative	
Dimagi	Japanese International Cooperation Agency	SDSU Research Foundation	
DOS Bureau of Democracy, Human Rights and Labor (DRL)	JBS International	Sheppard, Mullin, Richter, & Hampton LLP	
Duraplast Ltd.	Jewish Community Foundation	Sicredi	
Edward Life Sciences Foundation	John Deere	SLC Agricola SA	
Eleanor Crook Foundation	John Deere Foundation Brazil	Southwest Airlines	
Eliya Food Oversears Ltd.	Juarez & Associates, Inc.	State Compensation Insurance Fund	
Enabel	Kaiser Permanente	Swiss Agency for Development and Cooperation (COSUDE, SDA)	
FAHU Foundation	Kaizen (The Kaizen Company)	Takaful Insurance of Africa	
Fair Congo	KfW (German Development Bank)	Tanac	
First Republic Bank	KPMG	Target Stores	
Five Together Foundation	La Jolla Kiwanis Foundation		

Financials

Fiscal Year 2021 At A Glance

	FY21	FY20
Revenue	239.6	229.2
Expenses	227.5	244.2
Year End Operating Results*	11.400	-21.254
Change in Net Assets	12.1	-15.0
Less Change in With Donor Restrictions	0.7	6.2
Total Net Assets	178.3	182.1
With Donor Restrictions*	29.2	42.5
Liquidity/Current Ratio	3.1	2.8
Program Services & Program Support*	64%	57%
Capital Assistance	21%	30%
Management & General	15%	13%

For the periods ending: Sept. 30, 2021 & Sept. 30, 2020
Revenue, Expenses, Year End Operating Results and Net Assets are presented in Millions.



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